

# 2003 Safety-Net Cost Recovery Adjustment Clause

### Rebuttal Testimony

SN-03-E-BPA-17 SN CRAC DESIGN

May 2003



#### **INDEX**

### REBUTTAL TESTIMONY OF

## TIM D. MCCOY, BYRNE E. LOVELL, RANDY B. RUSSELL, CAROL A. MILLER, JAMES C. SAPP, AND MICHAEL R. NORMANDEAU

### Witnesses for Bonneville Power Administration

### **SUBJECT:** SN CRAC Design

		Page
Section 1.	Introduction and Purpose of Testimony	1
Section 2.	Design of SN CRAC Trigger	1
Section 3.	SN CRAC Design Features	2
Section 4.	IOU Settlement	25

1		REBUTTAL TESTIMONY OF
2	T	IM D. MCCOY, BYRNE E. LOVELL, RANDY B. RUSSELL, CAROL A. MILLER,
3		JAMES C. SAPP, AND MICHAEL R. NORMANDEAU
4		Witnesses for Bonneville Power Administration
5		
6	SUBJ	ECT: SN CRAC Design
7	Section	n 1. Introduction and Purpose of Testimony
8	Q.	What is the purpose of your testimony?
9	A.	The purpose of this testimony it to respond to and rebut issues raised by the testimony
10		regarding the SN CRAC rate design.
11	Q.	How is your testimony organized?
12	A.	It is organized into four sections including this introduction. Section 2 addresses the
13		design of the SN CRAC trigger; Section 3 addresses issues related to the SN CRAC
14		design; Section 4 addresses the IOU settlement issues.
15	Section	n 2. Design of SN CRAC Trigger
16	Q.	The Columbia River Inter-Tribal Fish Commission and Yakama Nation (CRITFC) and
17		Save Our Wild Salmon and Northwest Energy Coalition (SOS) argue that BPA should
18		adopt new trigger criteria for the SN CRAC that is forward looking. They contend that
19		the current design does not trigger far enough in advance to allow the rate adjustment to
20		deal with events that will occur in the next fiscal year. Sheets, et al., SN-03-E-CR/YA-01
21		at 51; Weiss SN-03-E-SA-01, at 3. Please respond.
22	A.	The design of the trigger mechanism was decided in the WP-02 (June 2001) Record of
23		Decision. Matters decided in the WP-02 proceeding were expressly excluded from the
24		scope of this proceeding in the Federal Register Notice. SOS raised this issue in BPA's
25		Supplemental Rate proceeding and the Administrator considered and rejected the
26		proposal by SOS to have the SN CRAC trigger for events beyond the current fiscal year.

CRITCFC and SOS do not agree with the Administrators decision and are attempting to relitigate the matter again in this proceeding.

Even though this matter is not within the scope of this proceeding, BPA does not agree with the conclusions of CRITFC and SOS that a new trigger mechanism is needed. The trigger mechanism as stated in the 2002 General Rate Schedule Provisions (GRSPs) allows for the forward look for the current year only to assess if there is 50 percent or lower probability of making the treasury payment for that year. CRITFC and SOS argue that BPA should be able to look beyond the current year to address possible events that would negatively impact the ability to recover costs. Allowing BPA to trigger the SN CRAC beyond the current fiscal year for events that have not yet occurred and could be mitigated through other actions would place unfair pressure on ratepayers to recover. This does not preclude BPA from setting rates once the SN CRAC has triggered to solve for events taking place outside of the current year.

### Section 3. SN CRAC Design Features

- Q. CRITFC and SOS argue that BPA should eliminate the cap for the SN CRAC because they contend the cap lowers TPP. They believe the cap delivers a mixed message because on one hand BPA asserts its internal operating costs are under control and as a consequence there is no need to model the risk surrounding internal costs. Yet at the same time BPA imposed a cap on the SN CRAC dollars collected yearly that CRITFC and SOS believe is there because of the risk that internal costs may increase. Sheets, et al., SN-03-E-CR/YA-01, at 51; Weiss SN-03-E-SA-01, at 14-15. Please reconcile BPA's position on these points.
- A. The entire purpose of the SN CRAC is to raise the TPP beyond what it would be without any rate adjustment and to ensure BPA's financial integrity through the end of the current rate period. The cap placed upon the annual amounts that can be collected does not lower TPP but limits the amount by which it can be increased. This cap, along with the other

A.

SN CRAC parameters, was set to meet the TPP, TRP, and net revenue standards set at the time of the Initial Proposal, not to impose a limit upon internal operating costs. The value of the cap was set to provide "...a reasonable balance between limiting the rates customers might have to pay and providing protection for BPA's finances." McCoy, et al., SN-03-E-BPA-10, at 5. With the strengthened cost management BPA has pledged, BPA does not believe that there is a significant risk that internal operating costs will increase; the cap is proposed to demonstrate to customers and others BPA's commitment to cost control.

- Q. The Coalition Customer group claims that BPA's TPP model is very sensitive to extremely poor water conditions. They contend that under most circumstances BPA does moderately well under normal water conditions and therefore it is not prudent or reasonable to require customers to make advanced payments over the three remaining years of the rate period. Faddis, et al., SN-0-E-CC-01, at 24. How do you respond?
  - BPA believes that it properly models the risks and that the variable design takes into account improvements in BPA's financial circumstances. TPP is intended to reflect the full range of operating risks faced by BPA over the remainder of the rate period and, as such, needs to address the full range of hydro impacts represented in the 1929-1978 water record. Although these years are probability-adjusted for the remainder of FY 2003 (to eliminate historical water years that differed considerably from the current year in terms of the first half-year) all of the years in the record are given equal likelihood of occurring in the FY 2004-2006 period. *See* SN-03-E-BPA, at 6-5 through 6-6 for details. Setting the SN CRAC to deal with "most" circumstances, while eliminating extremes from consideration, would artificially decrease the range of net revenue risk and possibly understate the size of the needed rate adjustment. RiskMod and ToolKit need to provide an adequate representation of the impacts of extreme as well as average hydro, and the models are calibrated to model these effects based upon observed relationships between

It is important to sort out various risks and ensure that each risk and its mitigation are

25

26

A.

respond?

considered jointly. For example, the two main mitigations of hydro supply risk and market volatility are BPA's financial reserves and the adjustable CRACs (FB CRAC and SN CRAC). BPA's TPP calculations model both of those risks, and both of those mitigations. BPA is proposing to use strong cost management as the mitigation for the risk of increases in internal operating costs. Both that risk and its mitigation are excluded from the modeling. This is reasonable: BPA has never intended that its TPP modeling would explicitly include every risk—it should include those risks whose mitigation is also modeled with the same analytical apparatus, and BPA should ensure that the risks that are not modeled in TPP have mitigations also not modeled in TPP. BPA believes that the cap on internal operating costs that can be recovered through the SN CRAC is reasonable.

- Q. SOS generally sees merit in the contingent rate design outlined in BPA's Initial Proposal. They propose a modification to the design that would require BPA to look forward and account for both positive and negative events that impact BPA's revenues or costs.

  Under BPA's Initial Proposal the contingent design would look forward and only take account of positive impacts on revenues and costs. Weiss, SN-03-E-SA-01, at 16, 24, and 25. Do you agree?
- A. BPA disagrees that the contingent approach should consider both positive and negative impacts of BPA's revenues and costs. The variable nature of the design proposed in BPA's Initial Proposal will respond to both positive and negative events that impact revenues and costs, once they have occurred. This is an important risk mitigation feature. The contingent option, on the other hand, was developed to allow additional time (between the completion of the SN CRAC Final Study and August 2003) for all concerned parties in the region to create solutions for BPA's financial crisis. This is not intended to be a risk mitigation feature it is intended to facilitate the incorporation of solutions that bolster BPA's finances with lower impact on the region.

1		SA would result in either lower BPA costs or higher BPA revenues. BPA believes the
2		rate-lowering value of the SA proposal is highly speculative and has virtually no
3		likelihood of being accomplished in the time allowed.
4	Q.	SOS contends that adding \$111.5 million/year in additional costs for fish and wildlife and
5		low-income conservation expenses will only increase rates by 1.5 mills/kwh.
6		SN-03-E-SA-01, at 29. How do you respond?
7	A.	BPA can replicate SOS's estimate of a 1.5 mills/kwh rate effect from an additional
8		\$111.5 million/year in fish and wildlife and low-income conservation expenses only if it
9		assumes the added costs are spread over all load served, including Slice load, and also
10		spread over all of the monetary benefits of the residential and small farm customers of the
11		investor owned utilities (IOUs). On a percentage basis, the 1.5 mills/kwh increase
12		proposed by SOS translates into an approximate increase of 7 percent over May 2000
13		base rates and will reduce the IOU customers' monetary benefits by about 8 percent.
14	Q.	The Western Public Agencies Group (WPAG) contends that a number of structural
15		changes to the SN CRAC are necessary to address the "lessons of the past." They make
16		five proposals: (1) the SN CRAC should operate in a contingent fashion; (2) BPA should
17		incorporate spending controls that limits any SN CRAC increase; (3) the SN CRAC
18		should be structured in a fashion that takes into account events favorable to BPA's
19		financial situation; (4) BPA should incorporate a public participation element that could
20		allow BPA's customers to comment on the assumptions of costs and expenses factored
21		into the SN CRAC calculation; and (5) BPA should update water and market price
22		forecasts for the Final Proposal. Saleba and Piliaris, SN-03-E-WA-01, at 14-15. Can
23		you address each of these items?
24	A.	Yes.
25	Q.	First, does BPA's rate design contemplate a contingent feature?
26	A.	BPA's Initial Proposal was for a variable SN CRAC without a contingent feature, SN-03-E-BPA-17

	ı	
1		however the proposal did raise the concept of a contingent design and solicited customer
2		input into how such a design might work. Based on its own analyses and responses by
3		Parties to BPA's Initial Proposal, BPA plans to include a contingent feature in the Final
4		Study.
5	Q.	Second, WPAG believes that the proposal does not place any limits on BPA's spending.
6		How do you respond?
7	A.	We agree. BPA's Initial Proposal does not place any limits on BPA's spending, however
8		the proposal did raise the concept of capping certain cost categories for purposes of
9		establishing the level of the SN CRAC in a variable design. Please refer to Keep, et al.,
10		SN-03-E-BPA-11. BPA is proposing placing caps on the amount of internal operating
11		costs that can be collected through the SN CRAC.
12	Q.	Third, WPAG contends that the proposal does not contain any method of consideration of
13		future events that may improve BPA's financial situation. Do you agree with their
14		assessment?
15	A.	No. The variable nature of BPA's Initial Proposal allows it to recognize events that
16		improve BPA's financial situation once they have occurred. The Initial Proposal did not
17		contain any method of consideration of future events that could improve BPA's financial
18		situation prior to the events actually occurring, however the testimony did raise the
19		concept of such a forward-looking consideration, which is labeled a contingent design.
20		BPA will include such a contingent feature in the Final Proposal
21	Q.	Fourth, WPAG contends, and the Generating Public Utilities (GPU) concur, that the
22		SN CRAC provides no method for customer participation in the SN CRAC rate decision.
23		They argue that the only procedural step required by BPA to institute such rate increases
24		is sending a letter to its customers. Saleba and Piliaris, SN-03-E-WA-01, at 15;
25		SN-03-E-GP-01, at 6 and 10. Can you address these points?
26	A.	WPAG and GPU are incorrect that BPA's SN CRAC Initial Proposal does not contain an

A.

opportunity for a public process. *See* McCoy, *et al.* SN-03-E-BPA-10, at 6. In August of each year BPA will hold a workshop where it will explain the assumptions behind the forecast of ANR and its calculation of the SN CRAC. Customers will have an opportunity through this workshop to test and question both the assumptions and data BPA uses in the calculation of the SN CRAC.

- Q. Fifth, WPAG argues that BPA should update water and market price forecasts for the Final Studies and the Maximum Planned Recovery Amount for each of the three remaining years should be updated in the Final Studies to achieve the same level of TPP and TRP as the Initial Proposal, but the FY 2004 level should be reduced to reflect recent improvements in BPA's situation, such as the latest forecasts of water and market prices. Do you agree?
  - BPA agrees with some parts of that suggestion and disagrees with others. BPA agrees that water and market price forecasts should be updated for the Final Study; in fact, this is BPA's standard practice. This would lead automatically to adjustments in the SN CRAC design. BPA intends through these adjustments to produce an SN CRAC design that just meets its three criteria it is not intending to increase or decrease the TPP, TRP, or zero net revenue standards. BPA also agrees that recent changes in BPA's situation, such as improvements in (or worsening of) the financial implications of water and market prices that have occurred at the time of the preparation of the Final Study should be incorporated. Further, BPA plans to include changes in hydro and market price impacts from 2003 in the contingent recalculation of the SN CRAC around August 2003. These changes would be reflected in the calculation of the variable SN CRAC revenue amount anyway, but incorporating them in the contingent recalculation of the SN CRAC parameters will spread the impact over three years instead of concentrating them in one year. BPA does not agree that the appropriate way to incorporate such changes would necessarily be to change the maximum planned recovery amounts alone; changing the

	II	
1		thresholds is generally a more effective way to change the expected value of SN CRAC
2		revenue collection.
3	Q.	WPAG contends that the proposal does not contain any mechanism to keep BPA from
4		spending cost reductions or revenue increases rather than passing them on to customers
5		in rate reductions. Saleba and Piliaris, SN-03-E-WA-01, at 15-16. Can you address this
6		point?
7	A.	There is no mechanism in the rate design for cost reductions or revenue increases to
8		guarantee a reduction in the SN CRAC adjustment. However, BPA's commitment to
9		cost control along with the variable design will allow for cost reductions and revenue
10		increases to be passed on to customers. See Keep, et al., SN-03-E-BPA-11. In the Initial
11		Proposal, on an expected value basis, the SN CRAC will average approximately
12		29.6 percent over the remaining 3 years of the rate period. The variable design would
13		have that percentage automatically reduce all the way to zero if sufficient cost reductions
14		or revenue increases occur.
15	Q.	WPAG asserts that BPA's proposal contains no mechanism that would provide a direct
16		and immediate benefit to customers in the event that BPA's finances recover, and
17		recommends a provision in the proposal to ensure customers who are subject to the SN
18		CRAC obtain a commensurate benefit if BPA's finances improve. Specifically, WPAG
19		proposes that the SN CRAC include a rebate mechanism that will automatically trigger in
20		any year in which BPA's forecast ANR exceeds by \$15 million the applicable SN CRAC
21		threshold for that fiscal year. The rebate would equal one-half of the difference between
22		the ANR and the SN CRAC threshold for that fiscal year. Saleba and Piliaris,
23		SN-03-E-WA-01, at 26-28. GPU contends that a 50 percent refund of any amounts by
24		which ANR exceeds the SN CRAC Threshold would share the benefits of excess revenues
25		between regional ratepayers and improvements to BPA's financial condition.
26		Lovely, et al., SN-03-E-GP-01, at 7-8. Can you address this point?  SN-03-E-RPA-17

	I	
1	A.	BPA does not believe the proposal for the rebate is either needed or prudent. It is not
2		needed because BPA's proposal does, in fact, provide customers a direct and immediate
3		benefit if its finances improve. For example, if BPA's finances improve and ANR
4		exceeds the threshold for the 2005 SN CRAC, customers would benefit from that by
5		seeing (other things equal) a lower SN CRAC rate in 2006. In addition, BPA instituted
6		the Dividend Distribution Clause (DDC) as a rebate mechanism in the WP-02 rate
7		proceeding. The DDC mechanism remains in place and ensures the distribution to
8		customers if BPA's finances improve sufficiently. WPAG agreed to the DDC as part of
9		the Settlement Agreement in the WP-02 Supplemental rate case. BPA does not see any
10		need to alter the substance of the prior agreement with WPAG. It is not prudent because
11		the type of rebate mechanism recommended by WPAG would automatically lower the
12		TPP for the next fiscal year and the remainder of the rate period. BPA believes that it has
13		already lowered the TPP as far as is fiscally prudent under the current circumstances.
14	Q.	Springfield Utility Board (SUB) proposes that BPA establish an ending reserve target of
15		\$350 million for the end of FY 2006, and refund any reserves above this amount to
16		customers who paid the SN CRAC. Nelson, SN-03-E-SP-01, at 16-17. Do you agree?
17	A.	No, BPA does not agree with this proposal. Reserve levels above \$350 million at the end
18		of FY 2006 will tend to lower rates in the following rate period, so customers will benefit
19		from the higher reserve levels. The \$350 million level does not appear to be based upon
20		any analysis of BPA's TPP and is an arbitrary figure selected by SUB. SUB chose this
21		level because it is close to the EV \$347.8 million figure calculated by Toolkit for the
22		Initial Proposal. SUB has provided no analysis to support this amount as an adequate
23		reserve level for BPA as it enters the post-2006 rate period.
24	Q.	SUB argues that if this SN CRAC refund were to occur, it should be distributed before
25		any DDC takes place. Do you agree?

As stated previously, BPA does not agree with SUB's rebate proposal. Also, BPA is not

1		intending to modify the DDC as part of the SN CRAC. Should BPA's AANR exceed the
2		DDC thresholds for fiscal years 2003 through 2005, the DDC rebate will be given. In
3		any event, the DDC is based on AANR through FY 2005 only, with any rebate for
4		FY 2006 to be distributed on bills for deliveries beginning April 1, through
5		September 30, 2006. There is no DDC based on end of FY 2006 AANR.
6	Q.	WPAG proposes that BPA could only increase rates to cover expenses above the cost
7		levels BPA proposed by instituting a new 7(i) proceeding before March in order to create
8		a new SN CRAC that could recover such costs in the next fiscal year. Saleba and
9		Piliaris, SN-03-E-WA-01, at 18-19. GPU also argues that if spending levels increase
10		above planned levels, BPA may only include them in an SN CRAC by conducting a new
11		7(i) rate proceeding, where an explanation of cost overruns would need to be explained
12		and justified. They believe that BPA must demonstrate it has exhausted all other
13		alternatives. Lovely, et al., SN-03-E-GP-01, at 8-9.
14	A.	BPA will establish expense caps for internal operating costs that prevent BPA from
15		recovering any costs in excess of the caps through the proposed SN CRAC. To the extent
16		BPA seeks to recover amounts in excess of these caps through rates, it will be required to
17		institute a new 7(i) proceeding. BPA does not agree with the concept of specifying the
18		timing of a new SN CRAC 7(i). Unforeseen events could arise after March 1, which
19		could necessitate triggering a new 7(i) process.
20	Q.	GPU endorses a more structured setting to examine the need for an SN CRAC, and
21		contends that issues such as expected water conditions and market prices, reductions in
22		operating and generating partner costs, cost deferrals and restructurings, and debt
23		management activities, need to be covered. How do you respond to the proposal?
24		Lovely, et al., SN-03-E-GP-01, at 9-10.
25	A.	BPA's Final Proposal will include a contingent mechanism that will account for a defined
26		set of future events in August 2003. In addition, BPA's proposal contains a public

	ll .	
1		category to another to improve efficiency resulted in reduced overall costs. BPA will,
2		however, in the final proposal adopt overall spending level caps for its internal expenses
3		that are not recoverable through this SN CRAC proposal. See Keep, et al.,
4		SN-03-E-BPA-11.
5	Q.	GPU contends that for the SN-CRAC, formal quarterly reviews of BPA's actual and
6		forecasted revenues, and overall financial condition should become part of the SN CRA
7		process. GPU also contends that this would help restore some of the trust between BPA
8		and its customers that has been eroded by recent events. Lovely, et al.,
9		SN-03-E-GP-01, at 10. How do you respond?
10	A.	In the Initial Proposal, BPA proposed to incorporate the setting of the annual SN CRAC
11		into the FB CRAC workshop process. At this time, BPA does not intend to develop
12		formal quarterly SN CRAC process to review the agency's overall financial condition.
13		Instead, BPA will recommend that the SN CRAC process be developed similar to the
14		LB CRAC process where customers have the ability to respond to BPA's forecasted
15		SN CRAC adjustment for the next fiscal year before the final rate is set. BPA believes
16		that the process contemplated will provide the transparency necessary for customers to
17		have meaningful input and will provide an opportunity to test BPA's assumptions and
18		data. However, outside of the SN CRAC rates process, BPA is open to considering a
19		quarterly review of costs and financial status involving customers and other parties.
20	Q.	The Joint Customers argue that of the \$500 million in savings not already achieved,
21		\$300 million is related to costs other than the Settlement of Litigation over IOU
22		Residential Benefits. Bliven, et al., SN-03-E-JC-01, at 14. The Joint Customers believe
23		that these savings be incorporated over the remaining rate period. Please respond.
24	A.	Through the contingent feature, BPA will include additional savings that have occurred
25		or are forecasted with high certainty to occur prior to recalculating the thresholds and
26		caps in August of 2003. Any savings realized after August 2003 will be reflected in the SN-03-E-BPA-17

	I	
1		these must be finalized before August 2003 to affect the SN CRAC parameters.
2	Q.	The Joint Customers state that the litigation premium is collected through the LB CRAC
3		and they recommend that the Agency make a final determination regarding the size of the
4		LB CRAC that incorporates the results of the litigation negotiations. Bliven, et al.,
5		SN-03-JC-01, at 15. How do you respond?
6	A.	If a settlement occurs prior to the June LB CRAC 5 workshop, or if the IOUs do not send
7		BPA notice to begin paying the litigation premium, BPA will not collect the litigation
8		premium in the LB CRAC beginning October 1, 2003. The IOU litigation premium is
9		not part of the SN CRAC rate case; no action is needed in this rate proceeding to ensure
10		that the benefits of elimination of the litigation premium are passed on to customers as
11		quickly as possible.
12	Q.	In the Joint Customer's summary of findings, all three scenarios meet high standards of
13		repayment probability in each year of the rate period and providing ending reserves well
14		above \$100 million in each year of the rate period. The Joint Customers believe that
15		BPA should use a variety of tools to avoid implementing an SN CRAC in 2004, and can
16		consider FY 2005 and FY 2006 on a case-by-case basis. Bliven, et al., SN-03-E-JC-01,
17		at 18. How do you respond?
18	A.	BPA is not using cash tools to lower the SN CRAC rate. See Keep, et al.,
19		SN-3-E-BPA-11. BPA is planning a 3-year solution. <i>Id</i> .
20	Q.	The Joint Customers disagree with BPA's approach to not reflect savings in the
21		SN CRAC until there is a high degree of certainty that it will be achieved. Bliven, et al.,
22		SN-03-E-JC-01, at 19. How do you respond?
23	A.	Including the savings before they are completed is not financially prudent. In the event
24		these savings do not surface, the SN CRAC design adopted under the assumption of those
25		savings might preclude making up for the unmaterialized savings; if not, rates that were
26		set artificially low in the early years would have to adjust upward dramatically in later SN-03-E-BPA-17

1		years. BPA will incorporate savings through the contingent approach outlined in BPA's
2		testimony. Any savings realized after August 2003, will be reflected in the ANR
3		calculation for FY 2004 or FY 2005, and will show up in the SN CRAC adjustment for
4		the next fiscal year (FY 2005 or FY 2006).
5	Q.	The Joint Customers contend that there is no limit on rate increases in the future because
6		BPA has retained the right to "re-trigger" the SN CRAC in 2004 and 2005, which would
7		lead to a higher rate increase in FY 2005 and FY 2006 than the cap in the Initial
8		Proposal. The Joint Customers believe that such an adjustment cannot and will not
9		maintain cost control either at the agency, or at those entities that depend on BPA
10		funding and it will enable BPA to relax its cost reduction efforts. Bliven, et al.,
11		SN-03-E-JC-01, at 19-20. Do you agree?
12	A.	No, retriggering the SN CRAC would result in another 7(i) process and parties would be
13		able to exercise the right to challenge any proposed rate increase. There have never been
14		"limits on rate increases" prior to the conducting of a BPA 7(i) process. It is the 7(i)
15		process that is intended to rule out unreasonably high (or unreasonably low) rates. There
16		is nothing new about that aspect of the potential retriggering of the SN CRAC, except
17		that BPA in the past "triggered" rate cases every two years, and now retains the
18		possibility of "retriggering" if it faces a high risk of deferral or default.
19	Q.	The Joint Customers contend that using Accumulated Net Revenue (ANR) will increase
20		the burden on the region and that BPA staff did not determine what level of reserves
21		correspond to the SN CRAC trigger points it proposes, but did not suggest how the
22		calculation should be performed. Bliven, et al., SN-03-E-JC-01, at 22. Please respond.
23	A.	BPA disagrees that using ANR as the metric for calculating SN CRAC revenue collection
24		amounts increases the burden on the region. While BPA did not calculate cash-
25		equivalent values for the ANR-based SN CRAC thresholds, BPA's modeling accounted
26		for the cash reserves in its calculation of TPP. There is some uncertainty in the forecasts SN-03-E-BPA-17

3

Q.

A.

45

6

7

8

10 11

12

13

14

15

16

17

18

19

20

21

2223

24

25

26

of how ANR and cash reserves will compare, but ANR is as likely to be higher with respect to forecasted reserves as lower, and therefore is not a biased metric.

The Joint Customers state that BPA reserves can be as high as \$328 million in FY 2004, \$462 million in FY 2005 and \$585 mullion in FY 2006 and still trigger the SN CRAC and that in the last 2 years of the rate case, BPA proposes triggering the SN CRAC with more than \$450 million in reserves. Bliven, et al., SN-03-E-JC-01, at 22. How do you respond?

Before responding to the spirit of their assertion, BPA needs to correct the letter of their assertion. Their exhibit (SN-03-E-JC-01M.xls) contains an error that is very easy to make. They have examined the ToolKit results for BPA's Initial Proposal to derive SN CRAC cash thresholds that correspond to the ANR thresholds that BPA has used. The confusion arises because the thresholds for the SN CRAC for a fiscal year are the ending results for the previous year. For example, it is the ending results for 2004 that determine the SN CRAC rate adjustment for 2005. Their exhibit needs to be changed by shifting the entries in the columns labeled D and E up one row (since the SN CRAC for 2004, for example, is based on ending figures for 2003). Here is the corrected version:

SN CRAC ANR to Reserve Level Thresholds

All figures are end-of-year figures

\	Α	В	С	D	E
				SN CRAC	
				ANR	Implicit SN CRAC
			ANR If	Threshold	Threshold in terms
	Avg Ending	Avg Ending	Reserves	for the next	of Agency Reserves
Year	Reserves 1/	PBL ANR 2/	are Zero 3/	FY	for the next FY 4/
2002	188	-637.8	-825.8		
2003	51.7	-837.4	-889.1	-400	489.1
2004	95	-632.6	-727.6	-140	587.6
2005	205.5	-396.9	-602.4	5	607.4
2006	347.8	-232.4	-580.2		

<sup>1/</sup> From Row K in Toolkit run in Documentation, page 7-1.

<sup>2/</sup> From Row L in Toolkit run in Documentation, page 7-1.

<sup>3/</sup> B-A=C

<sup>4/</sup>D-C=E

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

- 7 8 9
  - The table shows that BPA's reserves can be as high as \$489 million prior to FY 2004, \$588 million prior to FY 2005 and \$607 million prior to FY 2006 and still require an SN CRAC revenue collection according to BPA's proposed formula (prior to any updating in the Final Studies or recalculation in the contingent phase). That does not mean that a large SN CRAC would be assessed if reserves (technically, ANR) fell below that threshold – if ending 2004 ANR turned out to be equivalent to \$583 million, the SN CRAC revenue amount for collection in 2005 would be \$5 million, resulting in an increase of about 0.4 percent above May 2000 base rates, or about .08 mills.
  - Q. Why is BPA proposing an SN CRAC that would collect SN CRAC revenues if BPA's reserves are as high as the numbers just presented?
  - A. The simple answer is that if BPA lowered the thresholds, it would not meet the three standards BPA has propounded for this rate proceeding. (TPP, TRP, and Zero Net Revenues) For example, if BPA decreased the ANR threshold for the 2006 SN CRAC by \$100 million, from + 5 million to - \$95 million, the three-year TPP would decline from 87.7 percent to 81.5 percent (still acceptable), and the 2006 TRP would decline from 51.1 percent to 47.3 percent (not acceptable).
  - Aren't these thresholds very high? Q.
  - A. Given BPA's financial condition they are appropriate. One perspective on this comes from reexamining the May 2000 Proposal. In that rate proceeding, BPA used a ToolKit that employed cash thresholds for the CRAC, but translated those cash thresholds into ANR for use in the annual calculation of the CRAC revenue amount. The cash thresholds for the May 2000 CRAC (now named the FB CRAC) for ending 2003 through 2005 (collection in 2004 through 2006) were \$300 million, \$500 million, and \$500 million – figures not that different from the cash figures we are talking about now. In addition, in the May 2000 Proposal, the cash thresholds were only PBL cash. In this

SN-03-E-BPA-17

	Ī	
1		2005 reserves would be \$365 million. That is \$295 million above the minimum working
2		capital level of \$70 million. Now consider the variability of BPA's cash flow.
3		According to the data in the ToolKit supporting BPA's Initial SN CRAC Proposal, out of
4		3,000 games, 509 have net revenues lower than -\$295 million. In other words, there is a
5		509/3,000 = 17 percent chance that BPA would miss part of the 2006 Treasury payment
6		if it began 2006 with \$588 million and had only the LB CRAC and FB CRAC to rely on.
7		That explains why BPA's proposal calls for at least minimal SN CRAC revenues if ANR
8		is below the thresholds BPA proposes.
9	Q.	The Joint Customers object to BPA retaining the option of retriggering the SN CRACs if
10		it feels that a 41 percent increase is not sufficient. Bliven, et al., SN-03-E-JC-01, at 22.
11		Please respond.
12	A.	It is not the case that BPA is proposing to have, nor would BPA actually have, "the
13		option of having further SN CRACs if it feels that a 41 percent increase is not sufficient."
14		The wording of the comment is highly misleading. BPA is proposing to retain the
15		triggering provisions that are in the current GRSPs, and these do not include BPA's
16		"feelings." The SN CRAC would trigger if, in spite of the SN CRAC(s) that are (or have
17		been) in place, BPA's financial condition deteriorates to the point that the triggering
18		criterion has been met, whether or not the current or any prior SN CRAC rates have been
19		41 percent.
20	Q.	The Joint Customers believe that BPA's Initial Proposal understates the probability of
21		repaying treasury. The Joint Customers argue that BPA's calculation of Treasury
22		payment probability does not reflect that BPA proposes retaining the option to charge
23		additional SN CRACs and thus, BPA can increase rates later to cope with adverse
24		financial conditions, which is not reflected in BPA's TPP calculations. Bliven, et al.,
25		SN-03-E-JC-01, at 23. Do you agree?
26	A.	BPA is not underestimating TPP by not incorporating the impact of potential retriggering

1		recalculation of the SN CRAC.
2	Q.	Joint Customers state that BPA's proposal would require many details to be worked out,
3		such as changing FB CRAC GRSPs and Slice true-up calculations that are not part of
4		this proceeding. Bliven, et al., SN-03-E-JC-01, at 21. Please respond.
5	A.	BPA agrees that the FB CRAC GRSPs need to be modified - the FB CRAC thresholds
6		need to be the same as the thresholds for the SN CRAC. However, the Slice is not
7		subject to either the FB or the SN CRAC and is not part of this proceeding.
8	Q.	The parties have made many suggestions and asked many questions about the contingent,
9		variable approach that BPA is proposing. Please clarify how the variable feature will
10		work.
11	A.	To start, BPA is proposing a variable SN CRAC. This means that the amount of
12		SN CRAC revenue needed to be collected, if any, in each of the 3 years covered by this
13		SN CRAC rate case varies according to a formula. The formula contains the
14		"parameters" of the SN CRAC - the annual thresholds and annual caps on the SN CRAC
15		revenue amount. In August prior to the beginning of each of the 3 years, BPA will
16		calculate the ANR for PBL using approximately 9 months of accrual data and 3 months
17		of forecasted data. This ANR feature will be put into the formula, which compares the
18		ANR to the threshold applicable to the upcoming year. The SN CRAC revenue amount
19		will be the smaller of the threshold less the ANR and the annual cap, but in no case will it
20		be less than zero.
21	Q.	Please clarify how the contingent feature referred to above will work.
22	A.	Parties have expressed great interest in seeing that cost reductions or revenue increases
23		that may be obtained after the preparation of the Final Study still be allowed to flow
24		through to decrease the SN CRAC rate. BPA's contingent approach will accomplish this.
25		At the time of the Final Study, BPA will update much of its data, and savings that have
26		actually been achieved or can be forecasted with great certainty will be included. For

26

dollars of bearer bonds after preparation of the Initial Proposal. The value of this recovery will be reflected in the Final Study. Parties have also urged BPA to include savings from a negotiated settlement to the IOU litigation. BPA does not consider those savings certain enough to be included at this time. In order to permit them to be included if they are achieved after the Final Study but before the August calculation of the SN CRAC revenue amount for 2004, BPA will make a one-time recalculation of the parameters of the SN CRAC (the contingent feature) shortly before the calculation of the SN CRAC revenue amount for 2004 (the variable feature). In the contingent recalculation, SN CRAC parameters for all three years will be adjusted. After this onetime recalculation, the SN CRAC parameters will not be adjusted again unless the SN CRAC retriggers. However, the variable feature will adjust the SN CRAC revenue amounts for the actual circumstances in the year in which the calculation is made. What kinds of changes will affect the contingent recalculation of SN CRAC parameters?

In the contingent recalculation, BPA will change the parameters of the SN CRAC for decreases in the forecasted 2003-2006 budgets for ENW, the U.S. Army Corps of Engineers, the Bureau of Reclamation and Fish and Wildlife, for improvements in 2003 PBL net revenue due to improved hydro supply and/or market prices, an IOU settlement, and for decreases in forecast of BPA's internal operating expenses that BPA adopts as part of the General Managers Process this Spring. See Keep, et al., SN-03-BPA-E-11 for definitions of internal operating costs. The caps on internal

- A number of parties have argued for incorporating a settlement of the IOU litigation into *BPA's proposal. What would constitute an IOU settlement?*
- A. An IOU settlement would comprise amendments to contractual agreements reached under

1	a settlement of litigation regarding the existing subscription contracts with IOUs. The
2	Existing Subscription Agreements include the Subscription Settlement Agreements, the
3	Amended Settlement Agreement and the FY 2003 Deferral Agreements. If the
4	Administrator determines in the Record of Decision for the settlement that the package of
5	amendments to the Existing Settlement Agreements are a fundamental change in the
6	contract obligations that trade benefits in one period for different benefits in another
7	period and result in changes in the current rates charged to customers when the payments
8	are reduced with a clear determination by BPA to collect the benefits in the rates
9	developed for the fiscal year that the value is provided, then BPA will adjust the
10	SN CRAC parameters for the IOU settlement.
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
26	